



#### UNPRECEDENTED CHANGE IS SWEEPING DOWNTOWN SACRAMENTO.

Golden 1 Center is exceeding expectations and injecting new life into our urban core. With nearby property values surging, pedestrian traffic climbing and vacancy rates falling, downtown is well positioned to seize new opportunities for increased vitality and growth. With these exciting changes, it's easy to forget the years of hard work it took to lay the foundation.

The planning of Golden 1 Center took unparalleled collaboration and perseverance. Working with property owners, alongside new leadership at Sacramento Regional Transit and City Hall, we spent just as much time preparing the corridor surrounding Golden 1 Center as the facility itself. It's been incredible to see our hard work come together to transition downtown from an era of promise and planning, to an era of realization.

While it may be easy to think downtown has reached its potential, this isn't the time to sit back and relax. We've only just begun. We must continue to build upon the achievements you'll read about in this report, continue to work together, focus on outcomes, and push to keep downtown moving forward.

We need you to join us to build the next era for downtown Sacramento. Together, we can build value downtown!

St. St.

Michael T. Ault
EXECUTIVE DIRECTOR

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#### **MOVING DOWNTOWN FORWARD**

ADOPTED BY OUR BOARD OF DIRECTORS IN 2013, THE THREE-POINT PLAN IS OUR FIVE-YEAR STRATEGIC BLUEPRINT FOR BUILDING VALUE DOWNTOWN.

#### **KEY OBJECTIVES**

#### **ENVIRONMENTAL IMPROVEMENTS & MANAGEMENT**

 Enhance downtown's environment, minimize physical impediments, improve connections, and heighten the visitor experience.

#### **ECONOMIC & COMMERCIAL ASSISTANCE**

 Foster active investment with a focus on key users, small and mid-sized businesses, and promote specific industry clusters.

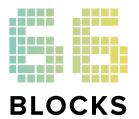
#### STRATEGIC DEVELOPMENT

• Prioritize key opportunity sites that remove blight and stimulate additional activity.

#### **LOOKING AHEAD: 2017 PRIORITIES**

- Accelerate a clear path to expand Sacramento's downtown convention center.
- Activate Old Sacramento's riverfront as a vibrant destination.
- Recruit residential-serving ground floor retail in Downtown Commons.
- Incentivize diverse housing development within the Central Business District.
- Advance Downtown Riverfront Streetcar project and relocation of Light Rail from K to H Street.

# **State of Downtown**



7,768,837

23,913,687
MILLION SET BUILDING SPACE

465
PARCELS











100,000+
DAYTIME EMPLOYEES



12 MUSEUMS



#### **#SACCOLADES**

Downtown
Sacramento is
the epicenter of
a growing list of
accolades.



#1 | CITY FOR EMPLOYEE ENGAGEMENT

Forbes



#2 | CHOICE FOR PEOPLE LEAVING THE BAY AREA

Greater Sacramento Area
 Economic Council



#3 | TOP HOTEL INVESTMENT MARKET

– Ten X



**#5 | HOT STARTUP CITIES** 

- Entrepreneur



#6 | MOST FUN,
AFFORDABLE U.S. CITIES
- Bloomberg



#14 | AMERICA'S COOLEST CITIES

- Forbes

# **Rising Downtown**

At the forefront of innovation, downtown Sacramento is the region's economic engine. By day, it's the region's largest employment center with amenities rivaling any corporate campus. By night, it's a vibrant entertainment district with an unparalleled dining and nightlife scene.



PARTNERSHIP

As a private, non-profit organization, Downtown Sacramento Partnership is dedicated to building value in Sacramento's urban core. Since 1995, Downtown Partnership has served as the collective voice for downtown property owners, businesses and residents located within the 66-block Property and Business Improvement District (PBID) it serves.



**OLD SACRAMENTO DISTRICT** 

In 2016, Downtown Partnership took over administration of the Old Sacramento District to manage the day-to-day needs of merchants and property owners while redefining the unique brand of the city's largest visitor destination.



**PBID Boundary** PBID Map G St. H St. 1 St SACRAMENTO RIVER J St. **THEATER** ENTERTAINMENT DISTRICT THE KA K St. Capitol Ave. CAPITOL PARK 2nd N St.

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# Managing the **Public Environment**

The Field & Maintenance Services team works seven days a week to make the region's downtown neighborhoods some of the cleanest and safest in the area.





#### **DOWNTOWN GUIDES**

The welcoming faces of Downtown Guides provide visitors with directions, assist businesses and support crime prevention efforts.

Downtown Guides walk enough miles in a year to have walked to New York City!



#### **MAINTENANCE SERVICES**

The Maintenance team keeps the 66 blocks, 10 light rail stations and 24 bus stops in downtown looking their best.

13,000 man-hours were spent keeping Old Sacramento clean in 2016.



#### **COMMUNITY PROSECUTOR**

A dedicated prosecutor of the Sacramento County District Attorney's Office works with downtown businesses, property owners, governmental agencies, social services, law enforcement and community organizations to ensure public safety and uphold quality of life in downtown.

Downtown was the first area of the city with a dedicated community prosecutor.

Downtown Partnership spent more than \$1 million addressing impacts of homeless issues in public spaces.



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#### **ACHIEVEMENT**

Environmental improvements are transforming downtown's landscape.







2,022 SERVICE





404,237
POUNDS OF TRASH
REMOVED



#### **KEEPING DOWNTOWN SAFE**

Public safety continued to be a priority in 2016. To help people feel safe, Downtown Partnership participated in more than 50 planning meetings with local law enforcement and traffic planning agencies. Additionally, during every major Golden 1 Center event, ten supplementary Downtown Guides and Maintenance team members were deployed to keep downtown clean and safe.



#### SHINING LIGHT ON DOWNTOWN

In partnership with the City of Sacramento, Sacramento Regional Transit and SMUD, Downtown Partnership worked with private property owners to improve lighting at the street, building and pedestrian levels. The Downtown Partnership-led program audited 32 downtown properties to supply tips and training.

98 NEW STREETLIGHTS

> 86 NEW LIGHTS IN BUSINESS WINDOWS



# **Building Downtown**

A hotbed for business activity, and an attraction for visitors and young talent, major milestones during 2016 are continuing to fuel the region's rising success.



The temporary exhibit, Art Hotel, transforms the former Jade Apartments before demolition



2015 Calling All Dreamers contest winner Allspicery opens at 11th & L streets



The first privately financed residential project in decades finishes renovations at The M.A.Y. Building



State of California awards Downtown Riverfront Streetcar project \$30 million



Downtown Partnership worked tirelessly to ensure downtown was ready for the Golden 1 Center opening.



Completion of the **Riverfront Reconnection** at 2nd Street & Capitol Mall improves access to Old Sacramento



Sac RT reopens improved 7th & Capitol light rail station as flagship for the system

← More than 60,000 riders used the stop in October



City Council approves master plan updates for the 240-acre Railyards project that initiates the doubling of downtown's footprint

**HOURS OF** PLANNING **MEETINGS** 

**PRESENTATIONS** 

**EXTENDED DOWNTOWN GUIDE SERVICE** HOURS

# **OCTOBER**

Golden 1 Center opens to sellout crowds



Golden 1 Center features an \$8 million, 18-foot tall statue designed by world-famous artist Jeff Koons.

> **ACHIEVEMENT** Investors are taking note and development is booming downtown.

# **Moving Downtown**

Downtown Sacramento is the economic hub of California's Capital Region, bringing together the dynamism of the business world with the excitement of a growing urban neighborhood.







Source: CoStar Properties, 2016

## DOWNTOWN DEMOGRAPHICS



1-MILE **\$55,093** | 3-MILE **\$70,694**Average Household Income



1-MILE **101,968** | 3-MILE **183,456**Daytime Employees



1-MILE **21,326** | 3-MILE **140,469** Residents



1-MILE **7,320** | 3-MILE **42,012**Number of College Grads

#### MORE EMPLOYERS ARE CHOOSING DOWNTOWN

| COMPANY                                | LOCATION         |
|--|------------------|
| KIMLEY-HORN                            | 555 CAPITOL MALL |
| CALIFORNIA PUBLIC UTILITIES COMMISSION | 300 CAPITOL MALL |
| SKY SLOPE                              | 821 K STREET     |
| DOWNTOWN RAILYARDS<br>VENTURE, LLC     | 980 9TH STREET   |
| KING & SPALDING                        | 621 CAPITOL MALL |



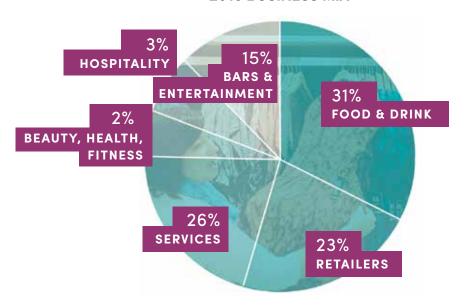
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асніє<mark>чемент</mark> Downtown's office market is experiencing strong demand.

# **Thriving Downtown**

Downtown Sacramento Partnership continues to serve the business and leasing community so that current and new businesses can navigate their way through public processes and ensure thriving commercial activity.

#### **2016 BUSINESS MIX**



NEW
BUSINESSES
OPENED
DOWNTOWN

AVERAGE YEARS IN BUSINESS

**12** 

BUSINESSES DIRECTLY RECRUITED OR ASSISTED BY DOWNTOWN PARTNERSHIP



#### **PEDESTRIAN ACTIVITY**

| Front St & K   | 856,197 | <u>፟</u> ዿዿዿዿዿዿዿ |  |
|--|---------|------------------|--|
| 10th & K   | 854,977 | <u>፟</u> ዿዿዿዿዿዿ  |  |
| 11th & L   | 351,269 | <u>፟</u> ዿ፟ዿ፟ዿ   |  |
| 2nd & I  | 348,537 | <b>* * *</b>     |  |
| 7th & K  | 225,125 | ĶĶ               |  |
| Source: Motionloft (4th Quarter 2016 pedestrian traffic count) |         |                  |  |

Pokémon Go set off a craze in Old Sacramento during the summer

98%
increase in pedestrian traffic after 6 PM

# **Positioning Downtown**

Downtown Sacramento Partnership has a unique perspective and understanding of the challenges and opportunities facing property owners. In 2016, policy and education efforts focused on land use, planning, transportation, business regulations, public safety, social services, and countless other issues important to keeping downtown a competitive and attractive place to live, work, visit and invest.

#### INCENTIVIZING DOWNTOWN LIVING

A year after the Downtown Housing Initiative was launched with a goal to create 10,000 new places to live over the next 10 years, the demand for downtown living continued to outpace supply. We regularly convened stakeholders to review new housing projects and initiatives that could streamline the development of new diversified housing options within the central city.

198 HOUSING UNITS CREATED IN 2016





15K HOUSING UNITS PLANNED

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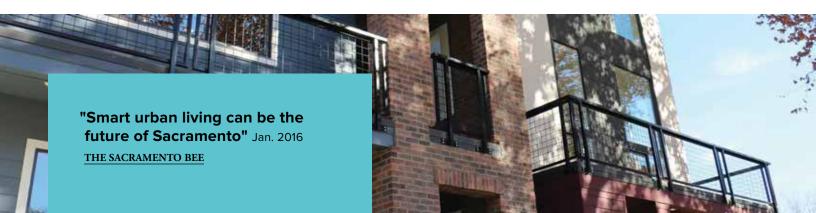
12.4K

**HOUSING UNITS WITHIN 1 MILE** OF DOWNTOWN

合合合合 合合合合 合合合合 合合合合 64.8K

**HOUSING UNITS** WITHIN 3 MILES OF DOWNTOWN

0





#### **ENHANCING MOBILITY**

The grand opening of Golden 1 Center marked another milestone for downtown and our efforts to create a vibrant 18-hour city center. Downtown Partnership worked diligently with public safety partners to make the J-K-L corridor the safest, most well-lit, and user-friendly in the urban core.

#### **Transportation Management Planning**

From planning entry and exit routes for drivers, pedestrians, bicyclists, and people using light rail, to monitoring traffic flows, getting around downtown Sacramento has never been easier thanks to the Transportation Management Plan (TMP) created in 2016.

#### **Sacramento Regional Transit System Improvements**

Downtown Partnership joined key business leaders to serve on an advisory panel to provide feedback and guidance to improve Sac RT service. With new, strong leadership, Sac RT ridership has surged alongside customer satisfaction and confidence in the transit agency.

#### **Transit Consolidation**

Following permanent closure of the duplicative station at 7th & K streets, Sac RT made a larger investment in the nearby 7th & Capitol Mall station to create a flagship stop in the core.

#### **Downtown Riverfront Streetcar**

Downtown Partnership continued to participate in conversations to deliver effective service that appeals to and extends beyond the city's current commuter-centric system.



# **Activating Downtown**

Downtown Sacramento Partnership produced events on more than 180 days of 2016 in order to activate a vibrant and attractive downtown.



#### STATE OF DOWNTOWN

5 speakers 700 attendees



#### ST PATRICK'S DAY PARADE

4,000 attendees
41 parade participants



# DOWNTOWN FARMERS' MARKETS

26 weeks 4 locations 35 vendors 175.5K shoppers







#### THEATRE OF LIGHTS

5 weeks
80K visitors
6 actors
16 volunteers
100K+ lights

#### **CHEERS TO 25 YEARS**

To celebrate 25 years of Concerts in the Park (CIP), we gave the long-running series a brand new look and feel. An ode to the energy and momentum that's pulsing through downtown, the rebranding embraces CIP's history while stepping up our game to be on par with some of the most renowned music festivals out there!











#### CONCERTS IN THE PARK

12 weeks 64.2K attendees 41 seasonal employees 1,700 bikes valeted 58 artists

**WE PROVIDED SUPPORT TO** MORE THAN 100 EVENTS BRINGING **MORE THAN** 500,000 VISITORS TO DOWNTOWN.

> **MARTIN LUTHER** KING JR. MARCH

**AMGEN TOUR** OF CALIFORNIA

**EARTH DAY** 

SAC REPUBLIC **BLOCK PARTY** 

**SACRAMENTO MUSIC FESTIVAL** 

**GRAPE ESCAPE** 

**GOLD RUSH DAYS** 

PARK(ING) DAY

FARM-TO-FORK **FESTIVAL** 

TOWER BRIDGE DINNER

**DÎNER EN BLANC** 

DOWNTOWN CHOWDOWN

**CALIFORNIA** INTERNATIONAL **MARATHON** 

**GREAT RACE** 

SANTA PARADE

**NEW YEAR'S EVE** SKY SPECTACULAR

AND, MORE!

# **Promoting Downtown**

Downtown Sacramento Partnership communications programs and marketing initiatives promote downtown to ultimately increase its value. Between our websites and social media channels, we reached more than 1 million digital visitors in 2016.



#### DowntownSac.org

A trusted resource for investors, employers, policymakers and entrepreneurs, this site has the pulse on downtown development, resources and information.



Website

**PAGEVIEWS** 

231.4K



#### GoDowntownSac.com

The urban lifestyle curator featuring maps, merchant directories, event calendars and celebrated blog, this site is the one-stop resource for the best of downtown Sacramento.



Website

PAGEVIEWS 549K







#### OldSacramento.com

This website promotes the many family-owned businesses, restaurants, bars, and more that make this riverfront district a true city gem.

Website

**PAGEVIEWS** 

190K

Social Followers

**FACEBOOK** 

45.7K 17.5K

**TWITTER** 

INSTAGRAM

15.7K

#### @DOWNTOWNSAC

11.8K subscribers

**130%** 35.7K **FOLLOWERS** 

**† 94%** 

**FOLLOWERS** 





**1** 24% 12K **FOLLOWERS** 

#### **COOPERATIVE MARKETING CAMPAIGNS**

Downtown Sacramento Partnership marketing and communications programs don't just promote the downtown lifestyle; they directly support growing business too!



The ever-widening belt of Dine Downtown continued to highlight downtown's culinary scene and drive traffic to local restaurants.



DAYS



**RESTAURANTS** 





\$464.7K ECONOMIC IMPACT



**RAISED FOR CALIFORNIA FOOD** LITERACY CENTER

# **Fostering Downtown**

The non-profit 501(c)3 Downtown Sacramento Foundation (DSF) supports programs that complement Downtown Sacramento Partnership priorities to improve the economic, physical, cultural and social environment that fosters civic pride.



2016 CALLING ALL **DREAMERS WINNER Oblivion Comics** & Coffee

#### **BOLSTERING URBAN ENTREPRENEURIALISM**

In 2013, Downtown Sacramento Foundation launched Calling All Dreamers to cultivate the next generation of downtown entrepreneurs. The competition has since opened 14 new businesses and generated tremendous media exposure for downtown. Most importantly, the competition has fulfilled its goal of helping countless entrepreneurs take their first steps toward opening a business in a city they love.







**BUSINESSES** 



16K SQ. FT. OF RETAIL SPACE LEASED BY WINNERS



187.4K **AUDIENCE REACH** VIA EARNED MEDIA

**APPLICATIONS** 



IN START-UP **PRIZE PACKAGES** 

PART-TIME JOBS CREATED 55 S TO 13 FULL-JOBS CREATED





2016 DSF BOARD OF DIRECTORS

**CHAIR** Joe Coomes BB&K LLP

**SECRETARY** Lloyd Harvego Harvego Enterprises

**TREASURER** Paul Faries IMA Ventures, LLC

**DIRECTOR** Denton Kelley LDK Ventures, LLC

**DIRECTOR** Erika Bjork Sacramento Republic FC

#### SACRAMENTO MURAL FESTIVAL

August 2016

#### **CHAMPIONING URBAN ACTIVITY**

Downtown Sacramento Foundation lent more than 250 hours of staff support to activities growing downtown's energy and culture.





**DÎNER EN BLANC** October 2016



#### **FOCUSING ON HOMELESS SOLUTIONS**

Downtown Partnership worked with Sacramento Steps Forward and Sutter Health to fund Homeless Outreach Navigators, in bright blue uniforms, to identify homeless persons and connect them with local community service programs, care and permanent housing in accordance with the Housing First model.











**DEVELOPMENT MAP** 

# HOUSING

180,000 sq. ft. mixed-use project with 118 residential units.

Affordable housing project with 180 residential 2) Cannery Place - Township 9 Development units, and 11,000 sq. ft. retail space.

38,000 sq. ft. mixed-use project with 22 residential units and 12,000 sq. ft. retail space. 3) The M.A.Y. Building - 1029 K St.

4) The Mill at Broadway - 3rd-5th Sts. & Broadway 1,000-unit residential development.

16-story mixed-use tower with 45 residential units 5) Sawyer Hotel/Condos - 5th & J Sts. and 250 hotel rooms.

residential units, and 66,000 sq. ft. retail space. 250,000 sq. ft. mixed-use project with 137 6) 700 Block of K Street - 700 K St.

residential units, 840,000 sq. ft. office space, and 2,800,000 sq. ft., mixed-use project with 2,300 7) Township 9 - Richards Blvd., 5th—7th Sts.. 145,524 sq. ft. retail space.

Housing project with 117 single family residential 8) The Creamery - 1013 D St.

200,000 sq. ft. mixed-use project with 142 residential units, 60,000 sq. ft. retail space, and 110,000 sq. ft. 9) Ice Blocks - R St., between 16th & 18th Sts. office space.

10) Metro Crossing - 7th & G Sts. 200 affordable residential units.

residential units, and 400,000 sq. ft. office space. 1,000,000 sq. ft. mixed-use project with 100 11) 301 Cap Mall - 301 Capitol Mall

units, 300 hotel rooms, and 65,000 sq. ft. retail space. 12) Sacramento Commons - 5th-7th Sts., between N & P Sts. Mixed-use project with 1,470 residential

residential units, and 12,000 sq. ft. retail space. 600,000 sq. ft. mixed-use project with 283 13) Aura - 601 Capitol Mall

14) 800 Block of K Street - 800 K Street Mixed-use project to be announced.

98,108 sq. ft. mixed-use project with 66 residential units, and 10,066 sq. ft. retail space. 15) Bel-Vue Apartments - 809 L St.

642,500 sq. ft. mixed-use with 190 residential units, and 11,000 sq. ft. retail space. 16) Metropolitan - 1001 J St.

472,020 sq. ft. residential project with 233 residentia 17) Cathedral Square Condominiums - 1010 11th St. units, and 1,200 sq. ft. retail space.

156,481 sq. ft. mixed-use project with 132 residential 18) Senior Artist Community- 700 16th St units, and 3,000 sq. ft. retail space.

Multi-use project with 73 residential units, and 19) 15Q - 1430 Q St.

108,000 sq. ft. mixed-use project with 76 residential 8,500 sq. ft. retail space. 20) 1500 S - 1500 S St.

Mixed-use project with 134 residential units, and units, and 13,000 sq. ft. retail space. 21) Yamanee - 2500 J St.

22) 21st & U - 2115 21st St. 11,000 sq. ft. retail space.

21,426 sq. ft. mixed-use project with 15 residential units, and 5,300 sq. ft. retail space.

Mixed-use project with 68 residential units, and 2,000 sq. ft. retail space. 23) Q19 - 19th & Q Sts.

A science, space, and technology museum in the

rehabilitated PG&E power station.

100,000 sq. ft. museum focused on railroad

engineering and technology.

38) Powerhouse Science Center - Jibboom St.

40,000 sq. ft. project with 615 seats, and 3,000

sq. ft. retail space.

37) B Street Theatre - 27th & Capitol Ave.

Mixed-use project with 150 residential units. 24) 1717 S Street - 1717 S St

Mixed-use project with 173 residential units, and 7,000 sq. ft. retail space. 25) 19J - 19th & J Sts.

# RETAIL | OFFICE

26) Sacramento Natural Foods Co-Op - 28th & S Sts. Relocation of Co-Op to a 42,000 sq. ft. location.

1,000,000 sq. ft. mixed-use project with 630,000 sq. ft. retail space, and 250,000 sq. ft. of office space. 27) Downtown Commons (DOCO) - 660 J St.

28) B&G Building/ Rochdale Building - 11th & R Sts. 4,000 sq. ft. retail space, and 6,400 sq. ft. office space.

200,000 sq. ft. corporate center and outpatient clinic. 29) Kaiser Permanente - 501 J St.

30) Kaiser Hospital - Northwest Corner of the Railyards Site. 1,200,000 sq. ft. hospital and medical facility.

31) Sacramento County Courthouse - 6th & H Sts. 405,000 sq. ft. facility with 44 courtrooms.

372,000 sq. ft. office/retail project. 32) Vanir Tower - 601 J St.

33) Marshall Hotel/Hyatt Centric - 1122 7th St. 103,979 sq. ft. hotel mixed-use project with 165

hotel rooms, and 6,546 sq. ft. of retail space.

9,600 sq. ft. restaurant and brewpub utilizing

34) Golden Road Brewing - 1830 L St. shipping containers for construction.

urban circulator connecting people

and Midtown.

Downtown Riverfront Streetcar The streetcar would serve as an in West Sacramento, Downtown

space, and 5,000,000 sq. ft. commercial 188-acre mixed-use project with 4,000 residential units, 500,000 sq. ft. retail 44) The Bridge District - West space.

LARGE-SCALE PROJECTS

Mixed-use 244-acre project with 6,000 residential units, 1,000 hotel rooms, 1,000,000 sq. ft. retail space, and 5,000,000 sq. ft. office space. 45) Railyards - 5th & I Sts.

> 2429 N St. 45,963 sq. ft. rehearsal and office space 36) E. Claire Raley Studio for the Performing Arts

conversion project.

35) Golden 1 Center - 500 David J Stern Walk

**ARTS & CULTURE** 

2,279,000 sq. ft. indoor, multi-use arena.

1,100 residential units, 43,300 sq. ft. retail 1,263,240 sq. ft. mixed-use project with space, and 500,000 sq. ft. office space. 46) The Docks Project - Front St.



# STREETSCAPE & CIRCULATION

66,758 sq. ft. performance center renovation.

40) Community Center Theater - 1301L St.

Connects 2nd Street and Capitol Mall Bridge providing new entrance for traffic into Old 41) I-5 Riverfront Reconnection Project Sacramento.

Replacement of old I Street Bridge with modern infrastructure to connect West Sacramento and 42) I Street Bridge Replacement Downtown Sacramento.

project with 30,000 sq. ft. mixed-use leasable space. 43) Sacramento Intermodal Transportation Facility 4th & I Sts. 127,000 sq. ft. train station restoration

# Financing Downtown

Downtown Sacramento
Partnership manages a budget
of \$5.3 million and receives its
support primarily from property
assessments.



#### **ASSETS**

#### **CURRENT ASSETS**

| Total Current Assets      | \$1,816,947 |
|---------------------------|-------------|
| Other Current Assets      | \$150,432   |
| Deposits                  | \$50,000    |
| Prepaid Expenses          | \$80,537    |
| Related Party Receivables | \$6,561     |
| Accounts Receivables      | \$452,947   |
| Cash and Equivalents      | \$1,076,470 |

Property and Equipment, Net \$119,889 Other Assets -

Total Assets \$1,936,836

#### **CURRENT LIABILITIES**

| Total Current Liabilities | \$751,240 |
|---------------------------|-----------|
| Deferred Revenue          | \$67,593  |
| Other Liabilities         | \$23,146  |
| Accrued Expenses          | \$384,495 |
| Accounts Payable          | \$276,006 |

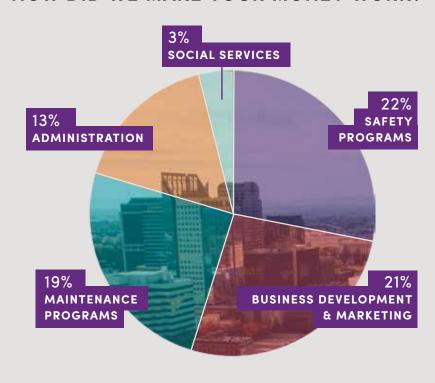
#### **NET ASSETS**

| Unrestricted                              | \$470,478   |
|---|-------------|
| Restricted                                | \$715,118   |
| <b>Total Net Assets</b>                   | \$1,185,596 |
| <b>Total Liabilities &amp; Net Assets</b> | \$1,687,388 |

#### WHERE DOES OUR MONEY COME FROM?



#### **HOW DID WE MAKE YOUR MONEY WORK?**



### **Directors & Staff**

#### 2016 OFFICERS

#### CHAIR

David S. Taylor, David S. Taylor Interests

#### **VICE CHAIR**

Bob Cook, Cook Endeavors

#### SECRETARY

Randy Koss, Sacramento Kings

#### TREASURER

Ali Youssefi, CFY Development

#### **PAST CHAIR**

Kipp Blewett, Rubicon Partners

#### OFFICER

Janie Desmond-Ison, Steamers

#### OFFICER

John Shirey, City of Sacramento

#### AT LARGE MEMBERS

Douglas Aguiar, Golden 1 Credit Union • Dave Brennan, CB Richard Ellis • Nico Coulouras, Hines • Chris Delfino, Delfino Madden O'Malley Coyle & Koewler LLP • LaShelle Dozier, Sacramento Housing & Redevelopment Agency • Robert Drabkin, CIM Group • Capt. Justin Eklund, Sacramento Police Department • Paul Faries, JMA Ventures • Kevin Fat, Fat Family Restaurants • Jason Goff, Jones Lang LaSalle • Lyman Gray, CA State Parks • Steve Hammond, Visit Sacramento • Steve Hansen, City of Sacramento • Lloyd Harvego, Harvego Enterprises • Michael Heller, LoftWorks and Heller Pacific Inc. • John H. Hodgson, The Hodgson Company • Kevin Johnson, City of Sacramento • Denton Kelley, LDK Ventures, LLC • Jessica Kriegel, Oracle Corporation • Richard Lewis, California Musical Theatre • Henry Li, Regional Transit • Dorla Licausi, Macy's • Jim Martone, State of California • Frankie McDermott, SMUD • Moe Mohanna, Western Management • Wendy Saunders, CADA • Phil Serna, County of Sacramento • Sandy Sharon, Kaiser Permanente • Peter Tateishi, Sacramento Metro Chamber of Commerce • Angelo G. Tsakopoulos, Tsakopoulos Investments • Stan Van Vleck, Downey Brand • Scott VandenBerg, Hyatt Regency

#### **STAFF**

#### EXECUTIVE DIRECTOR Michael Ault

DEPUTY DIRECTOR

#### Danielle Biller

#### **PUBLIC SPACE SERVICES**

Dion Dwyer, Director
Phillip Sherman
Mike Kathan
Sureena Johl
Olivia Cano
Shawn Peter
Mike Valdez

#### **PUBLIC AFFAIRS & COMMUNICATIONS**

Emilie Cameron, *Director* Eric Crane Nicole Grialou Jordyn Anderson Isiah Shingu Katie Almazan

#### **OLD SACRAMENTO DISTRICT**

Brooksie Hughes, *Director* Scott Ford Camille Cobbs

#### BUSINESS DEVELOPMENT

Valerie Mamone, Sr. Manager

#### OFFICE ADMINISTRATION

Rosie Gilb, *Sr. Manager* Mary Espiritu Dana Borre

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#### PHOTO CREDITS

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Carlos Eliason
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Two Twenty Photos

